Vol. 15, No. 43 Friday, October 31, 2008

www2.hickam.af.mil

Hickam Air Force Base, Hawaii

### In this week's Kukini



■ Secretary of the Air Force Michael B. Donley attends AMC Phoenix Rally at Scott AFB A3



■ EOD flight Airmen from 15 CES take part in an unprecedented Air Force-wide 'Safety Day' **A7** 

#### **News Notes**

Wing exercise — The 15th Airlift Wing, in conjunction with the 154th Wing and the 624th Regional Support Group, will be conducting a joint exercise tomorrow through Wednesday, with additional activity supporting the event continuing through today. The exercise will involve 24-hour operations, and some customer services may be affected. Be aware that forklifts may be on roadways to facilitate this event and, as always, drive with caution.

**Enlisted Call** — The next 15th Airlift Wing enlisted call is today at 3:30 p.m. at the Tradewinds Enlisted Club. This is a mandatory meeting for all 15th Airlift Wing enlisted personnel. For more information, call 449-1503.

Warrior Run — Next Friday marks the November Warrior Run. Units must be in formation no later than 6:55 a.m., with Honor Guard/National Anthem beginning at 7 a.m. For safety reasons, guidons will not be allowed during run. Form up on the grassy mall area between 15th Airlift Wing HQ Bldg. and Freedom Tower in four columns facing 8th Street. The main CDC and SAPs will open at 6:30 a.m. For details, call Maj. Joel Fenlason at 474-9002.

### Influenza vaccinations —

The influenza vaccine is manadtory for all active-duty members. Clinic team members will be doing a 100-percent record review to update the Air Force Complete Immunizations

### See NEWS NOTES, A3

**Services** B2 В3 Crossword Sudoku В3 В3 **Hickam History B4 Movies** Classifieds B5-8

# Base poised to meet CFC goals

By Jeff Nicolay Hickam Kukini editor

Both the 15th Airlift Wing and Team Hickam are on track to meet their respective Combined Federal Campaign goals well ahead of today's deadline, according to 2008 CFC POC Capt. Joseph Ringer, 15th Security Forces operations officer.

"Historically, people wait until the last week to make their pledges," he said. "This year seems to be no exception — I'm seeing a lot of Airmen and base civilians coming through at the 11th hour to make their pledges'

As the Kukini went to press on Wednesday, Captain Ringer said that the wing's CFC total stood at more than \$81,000, well within striking

distance of the 15 AW goal of \$113,000.

"I've contacted virtually everyone within the wing and only about one in five has made their pledge (as of Tuesday)," said Captain Ringer. "Historically, since about half of those we contact make a pledge, I'd be shocked if that number didn't go way up from where it is now."

Meanwhile, at the Team Hickam level, the total was well above \$260,000, only a stone's throw from the target figure of \$287,000.

'When the dust settles and we get the full totals next week, I'm convinced we'll meet both goals — and probably go way beyond them," said Captain Ringer. "I can't thank everyone enough for making CFC a success."



Photo illustration by Jeff Nicolay/Jay Parco

Senior Airman Kimberly Haithcoat, 15th Airlift Wing command section adminstration support, holds her finished Combined Federal Campaign pledge form. Today is the deadline for Team Hickam members to pledge their donations to the 2008 CFC drive.

# **Nuclear Enterprise Roadmap** report calls for new command

**WASHINGTON (AFNS)** Establishment of a Global

Strike Command and a Headquarters Air Force staff agency to handle Air Force nuclear assets are some of the recommendations found in the Nuclear Enterprise Roadmap released Oct. 24 by senior leaders.

The roadmap, titled Reinvigorating the Air Force Nuclear Enterprise, also recommends a nuclear weapons center and a single process for inspections.

The roadmap follows an unauthorized transfer of munitions from Minot Air Force Base, N.D., to Barksdale AFB, La., in August 2007 and an inadvertent shipment of sensitive missile components to Taiwan in 2006. The secretary of the Air Force created the Air Force Nuclear Task Force to develop a strategic roadmap to rebuild the service's nuclear enterprise.

"This roadmap will enable



Air Force leaders released their Nuclear Enterprise Roadmap last Friday, a document directed by the secretary of the Air Force to address cultural and systemic challenges across the service's nuclear forces.

the Air Force to effectively secure, maintain, operate and sustain our nation's nuclear capabilities and expertise," said Secretary of the Air Force Michael B. Donley. "It will

also correct long-standing systemic and institutional weaknesses in our stewardship of nuclear matters.

"This roadmap is our commitment to the nuclear enter-

prise," Secretary Donley said. "It's the foundation for reinvigorating the Air Force nuclear enterprise to re-establish the confidence in our ability to provide nuclear deterrence to our nation and our allies."

The chief of staff of the Air Force said the roadmap is going back to fundamentals.

"This roadmap reflects a back-to-basics approach in accountability, compliance, precision and reliability," said Gen. Norton A. Schwartz, chief of staff.

According to Air Force officials, the roadmap is vital to improving Air Force stewardship of the bomber, missile and associated logistics capabilities that form the foundation of America's strategic nuclear deterrent.

"These changes will be institutionalized across our nuclear enterprise, ensuring our commitment to excellence regardless of changes to our force

See NUCLEAR, A4

### **Joint** basing moves ahead

By Ben Borth 15th Mission Support Group

Our last article described three strategic tenets that would provide overarching guidance in the development of the Joint Base organ-



**Ben Borth** 

1) Maintain or enhance warfighter readiness (an jointbasing decisions affecting our

ization:

workforce will ensure that our airmen and sailors continue to receive the necessary training and professional development to maintain their warfighter readiness posture. This training and development cannot be compromised for the sake of attempting to ioin functions)

2) 'Effectively' rather that 'efficiently' join bases (jointbasing decisions will be made on the basis limiting substantial changes and avoiding near-term manpower reductions in order to maximize the successful transition and may have to be done at the expense of efficiency)

3) Efforts to glean efficiencies from joint basing -After we have maintained our warfighter readiness, and after we have succeeded in the joint base transition, we will begin to look for duplications or redundancies that can be eliminated. By strategically caching vacancies, our goal will be to eliminate vacant positions, not occupied positions.

These tenets remain our focus to ensure that Joint Base Pearl Harbor/Hickam will meet the intent set forth by Congress and will not jeopardize our warfighting



### Wing leadership gathers for a hot night

Fifteenth Airlift Wing leaders got a crash course in firefighting the evening of Monday, Oct. 20, on the flightline, courtesy of the Hickam Fire Department. The class and demonstration put Col. Giovanni Tuck, 15th Airlift Wing commander, Col. Dean Wolford, 15 AW/CV, and Chief Master Sgt. Thomas Westermeyer, 15 AW/CCC, through the paces of donning protective firefighting gear and getting up close and personal with a (barely) controlled fire. Pictured: (back row, from left) Staff Sgt. Geoffrey Wilson, Airman 1st Class Max Tindal and Lt. Col. Dwayne Thomas; (middle row) Colonel Wolford, Colonel Tuck, Mr. Pat Matsuki, Staff Sgt. Evan McIntosh, Chief Westermeyer and Mr. Kevin Ramos; (front row) Mr. Tom Suster, Airman 1st Class Greg Ullman, Senior Airman Jonah Uhl, Senior Airman Chris Chaves and Tech. Sgt. David Frazier.

# ACTION

#### Giant Voice volume too extreme?

Comment: Could someone please turn down the volume on the bugle calls that are played at 4:30 p.m. each day? I was sitting at the bus stop across from vehicle registration the other day waiting for the bus and the bugle calls — apparently played using the "Giant Voice" system — were so loud I had to stick my fingers in my ears rather than render the appropriate honor to the colors.

They are so loud that you can hear them virtually everywhere on Pearl Harbor. This creates confusion when Army/Air Force personnel stop what they are doing and try to render a hand salute while others don't seem to know what is going on.

Thank you for your time.

**Response:** Thank you for your concerns. According to AFI 10-207, Command Posts, every installation is required to have a Giant Voice system to disseminate threat warning information in a timely manner.

The 15th Airlift Wing uses its Giant Voice system to play Reveille and Retreat. Currently, only 4 of our 11 poles are completely operational, so in order to achieve the best coverage, we have to keep the volume up. We're trying our best not to "blow anybody away," but lowering the volume could possibly put personnel at risk during a contingency. When all 11 poles are operational, we will be able to adjust the volume on each pole to a lower level.

Thank you for bringing this to our attention. If you have additional questions or concerns, please call the 15th Communications Squadron at 449-3510.

The Action Line is your direct link to me so we can work as a team to make Hickam a better community. I urge you to use the normal chain of command first. If you have done this and are still not satisfied, give my commander's Action Line a call. If you would like me to get back to you, leave your name and number, state your issue, tell me who you have talked to and why you were not satisfied with their response. I'll work your issue and respond verbally or in writing. The Action Line number is 449-2996. Messages may also be sent by e-mail to 15aw.pal@hickam.af.mil.

### **Diamond Tips**

Uniform trousers – Trousers are trim fitted, but slacks fit naturally over hips with no bunching at the waist or bagging at the seat. Additionally, the bottom rests on the front of the shoe/boot with a slight break at the crease. Bottom back is 7/8 inch longer than the front. Silver belt tip extends beyond the buckle, facing a man's left or woman's right, with no fabric showing between the buckle and belt tip.



Questions? Contact your First Sergeant



Deadline for article submission is end of day Monday for Friday's issue. Copy must be typed, double-spaced 12-point type, 300-500 words in length, and e-mailed to hickam.kukini@hickam.af.mil.

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How to reach us

**Kukini:** Meaning swift and valued messenger, the Kukini in ancient times took news from one Hawaiian leader to another.

Military Family Abuse Shelter .....

# Tips for safer trick-or-treating

Capt. Justin Walworth 15th Airlift Wing Safety Office

Next to Christmas, Halloween is probably the holiday most anticipated by children across the country.

Unfortunately, it is also one of the most dangerous to children due to the increased risk of traffic-related accidents and fatali-

The Centers for Disease Control found that the number of deaths among pedestrians ages 5 to 14 is four times higher on Halloween than on any other evening of the year.

The U.S. Department of Transportation reports that these fatal collisions between kids and cars happen most frequently between 4 and 8 p.m. — prime trick-or-

treating time. Only 16 percent of these deaths occurred at intersections, indicating that most happened when kids darted out into the street in the middle of a block, where drivers are least likely to be on the lookout for pedestrians.

The increased danger also extends to adults who attend costume parties and other festivities.

Meanwhile, the federal Department of Transportation reports that two-thirds of all highway fatalities on Halloween are alcohol-related.

Here are a few tips to ensure your Halloween activities are safe for everyone involved

- Make sure costumes don't drag on the
- ground and that shoes fit properly.

   Costumes and clothing should have

reflective markings or tape.

- Stay in familiar neighborhoods, use sidewalks, and obey all traffic signals.
- At least one adult should accompany trick-or-treaters, carry a flashlight, and inspect all candy before consumption.
- Homeowners should ensure their yards are clear of ladders, hoses, dog leashes, and holiday decorations that could pose a hazard to visitors.
- Battery-powered jack o'lantern candles are preferable to real flame. If you do use candles, place the pumpkin well away from where trick-or-treaters will be walking or standing.

For additional Halloween-related safety tips, log on to www.halloween-safety.com or call the 15 AW Wing Safety Office at 449-SAFE.

## **November is Military Family Month**

By Joyce Willy

Airman & Family Readiness Center Lead Community Readiness consultant

November is Military Family Month and President George W. Bush sends the following greeting: "Our Nation is especially indebted to our military families who have stood by their loved ones in times of war and times of peace. Nothing can compensate for the sacrifice they make and the exceptional challenges they face. On behalf of every American, I am honored to thank the spouses, children and parents of our military members."

In celebration of Military Family Month,

the Airman & Family Readiness Flight is hosting an Art Contest and a True Colors for Families workshop.

The art contest is for youth ages 5-8, 9-12 and 13-18; the contest theme is "My Military Family."

For further information and an application go to the Hickam Home Page at http://www2.hickam.af.mil/units/15mssaa frf/index.asp.

Entry deadline is Friday, Nov.14.

Artwork will be judged and winners will be announced on Wednesday, Nov. 19, 5 to 7 p.m. at the Family Readiness dinner at the Main Chapel with prizes awarded to winners in several categories.

Bring your family to the True Colors for Families workshop on Wednesday, Nov. 12, from 3 to 4:30 p.m. ages 10 and up. Discover your "True Colors" and learn why your family can view the same situation, but see and respond to it so differently. Get refreshing insights and practical suggestions for enhancing communications in the family. To register for this event, call 449-0300.

These are just a few of the activities during the month of November to recognize the tremendous sacrifices our military families make on a daily basis. Please take a moment and say thanks to your military family.

### Motorcycles ... think before you ride

By Tech. Sgt. Keith Cole 1st Special Operations Support Squadron

I had planned on helping someone in need by supporting a motorcycle charity ride Aug. 17 in Mobile, Ala. A group of us prepared to leave Fort Walton Beach, Fla., around 8 p.m. that day to meet up with other riders from the local community and make the ride to Mobile.

On the way to Mobile, I noticed the posted 70 mph speed limit sign on Interstate 10. Our group was already traveling at a speed greater than that, and frankly, greater than what would be deemed safe. Along the way, we encountered Alabama state troopers and were arrested for reckless driving in accordance with Section 32-51-190 (Code of Alabama).

The officer's radar indicated we were traveling in excess of 140 mph.

First and foremost, I would like to apologize for my actions on that day. Riding motorcycles can be dangerous when using good judgment; now just increase that danger 100 percent when using poor judgment. I attended the motorcycle safety course and have been riding motorcycles

for more than 20 years. Why would some

for more than 20 years. Why would someone with that much experience be riding at such a dangerous speed? I got caught up in the moment with the feeling that I was invincible and nothing would happen to me. I was wrong.

My friends and I were very lucky to just be stopped and taken to jail. If we were able to continue on, who knows what might have happened? I'm very thankful nothing serious happened to me or my riding companions, and that I was able to return home later to my wife and kids. This was a far better scenario than my family getting a phone call telling them I was killed or seriously injured in a motor-

cycle accident. As I sat in the police station, I had time to reflect back to my best friend who was on a motorcycle traveling at a speed of 170 mph when he hit a car and died on the scene. That could have been me or another rider.

I am embarrassed and ashamed of my actions that day. Not only did I let myself down, I let down the people who put their faith in me every day that I will make the right decision. On Aug. 17 I made the

wrong decision and now I am paying the price. From making the local news channel to incurring court costs and attorney fees, I am reminded daily of the consequences of my actions.

I hope this message hits home to all motorcycle riders and helps them understand younger riders are not the only ones capable of using poor judgment. Experienced riders like me can fall into the same trap.

I can't tell you how to ride, but before you take that ride with a group of friends, think before you leave and ask yourself this question: "Will I use good judgment or poor judgment today?"



Photo by Jeff Nicolay

### **Hickam spouse alerts the media**

Lisa Cawthorne (left), wife of Col. John R. Cawthorne, Pacific Air Forces A7 deputy director, talks with KGMB reporter Grace Lee (center), with cameraman Christopher Skapik, about her ordeal with breast cancer in a news segment taped here on Hickam Tuesday afternoon. The segment, part of a series of broadcasts in support of Breast Cancer Awareness Month, was scheduled to have been broadcast Wednesday night as part of the KGMB news. Mrs. Cawthorne said she was diagnosed with breast cancer more than nine years ago and endured a grueling series of treatments in between military moves. Today, she is active in the effort to increase breast cancer awareness and was one of 8,000 participants in this month's 'Race for the Cure' event held at Honolulu's Kapiolani Park.

# Air Mobility leaders focus on 'getting back to basics' at Phoenix Rally

By Mark D. Diamond Air Mobility Command Public Affairs

SCOTT AIR FORCE BASE, Ill. (AFNS) — About 80 air mobility leaders gathered for a three-day conference that focused on Air Mobility Command's priorities, roles and missions Oct. 22 through 24 here.

The theme for this year's AMC Phoenix Rally was "Back to Basics: Executing Global Reach Fundamentals."

Gen. Arthur J. Lichte, the AMC commander, told his wing commanders, command chiefs and headquarters directors that the command needs to focus on the basics of AMC's mission.

"This Phoenix Rally is really about one thing: To remind you, AMC's leaders, that we need to focus on getting the job done," General Lichte said. "The Air Force has had some setbacks this past year, and the way to move forward positively is to get back to basics."

It's also important to remem-

ber the mission success mobility forces bring every day, he said. The Air Force has been heavily involved in combat, crises and contingencies around the globe for the past 18 years, and AMC is at the center of the fight.

The general encouraged all mobility Airmen to resist compromising unit and field discipline, amid increased operations tempo.

"Airman cannot take shortcuts," General Lichte said.
"Airmen must use checklist discipline, be accountable for their actions, and be the best they can be individually so the team can count on them -- the mobility team needs them. There is only one way to do things: the right way."

General Lichte also discussed the importance of managing AMC resources.

"We have to be more efficient," the general said.
"Resources are precious, and we have to do all we can to manage them correctly."

Presentations during the conference highlighted com-

mand efforts in the areas of energy conservation, new energy sources research, waste reduction, idea sharing and ensuring reliability with precision. Presentations covered issues related to operations, manpower and personnel, safety, Airmen development, quality of life initiatives and other topics.

Secretary of the Air Force Michael B. Donley joined the conference to speak with AMC officer and enlisted leaders.

Secretary Donley, who was confirmed Oct. 2 as the 22nd secretary of the Air Force, said he is very impressed with the Airmen of AMC.

"The U.S. has some very impressive capabilities when you put all the pieces together ... and it all starts with Air Mobility Command," Secretary Donley said.

AMC's rapid and precise global mobility mission ensures U.S. warfighters and equipment get to the fight on time, on target and on a moment's notice, he said.

The command's aeromed-



U.S. Air Force photo by Airman 1st Class Wesley Farnsworth

Secretary of the Air Force Michael B. Donley arrives at Scott Air Force Base on Thursday, Oct. 23. During his visit to Scott AFB, Secretary Donley spoke to Air Mobility Command officer and enlisted leaders during AMC Phoenix Rally. The Fall Rally is a three-day, focused look at the command's priorities, roles and missions.

ical evacuation system is getting injured warfighters home faster than ever before, the secretary said. During the Vietnam War, it took about 45 days for casualties to get back home. During Operation Desert Storm, it took 10 days to move wounded patients to the United States. According

to AMC reports, it now takes about three days or less to return U.S. warfighters home — with a better-than 95 percent survival rate.

# Air Force EOD embeds with Army units

By Tech. Sgt. Jeff Walston

506th Air Expeditionary Group Public Affairs

KIRKUK REGIONAL
AIR BASE, Iraq — Airmen
from all walks of life in the
Explosive Ordnance Disposal
(EOD) community answered
the call when the Army asked
for help in the joint effort
against IEDs, thus again
ensuring Air Force boots
were on the ground and in
the fight.

"Our primary (tactical control) mission (with) the Army is to clear IEDs, whether it's roadside bombs on supply routes targeting Coalition Forces or in the city targeting civilians," said Senior Master Sgt. Al Schneider, 506th EOD flight superintendent. "We also do post-blast analysis, collect (evidence) and come up with ways to counter (insurgent tactics)."

EOD is an inherently dan-

gerous job and requires months of training before an operator is ready for the battlefield.

Airmen learn about many different types of ordnance, such as bombs, projectiles, landmines and grenades at the Navy EOD school at Eglin Air Force Base, Fla. Once there, they learn how to use specialized EOD tools in order to render hazardous ordnance safe, said Tech. Sgt. Michael Shumate, 506th EOD Battle NCO.

The eight-month school culminates with instruction on chemical and biological weapons, aircraft and their explosive hazards, IEDs and finally nuclear studies.

The majority of the training really starts when they get to the flights, said Sergeant Schneider. That is where they build their experience, he said.

At any time, members of the 506th Expeditionary Civil

Engineer Squadron/EOD flight could find themselves forward deployed to one of several forward-operating bases working with the Army, according to Sergeant Schneider.

"We deploy teams out to other geographically separated units in the 10th Mountain's area of operation. It keeps EOD teams on their toes," he said.

EOD Airmen supporting the counter-IED mission face additional challenges of living the Army life verses the one most Airmen are accustomed too.

"It makes sense to be embedded (with the Army)," said Tech. Sgt. Stephen Ray Hunter Jr., a team leader with 506th EOD flight. "Instead of waiting at the base to respond, we can take care of the item and they can keep pressing on."

Traditional reservists in the EOD career field face

not only the challenge of less time and experience doing the job as some activeduty personnel, but also the added stress of family acceptance of a dangerous deployment.

"This is the first time I've encountered IEDs," said Sergeant Hunter, who is a traditional reservist deployed from Luke Air Force Base, Ariz. "But the training up to the deployment made me feel confident.

"I assured my family how confident I feel about my skills," he said. "I know they worry, it's a dangerous job. But, they support me."

A team leader is responsible for ensuring all equipment is in order and team members are ready to perform the mission at a moment's notice. They coordinate with their Army security elements, while on scene, to ensure everyone is as safe as possi-

See EOD, A6



U.S. Air Force photo by Tech. Sgt. Jeff Walston

Senior Airman Jason Howes, 506th Air Expeditionary Group Explosive Ordnance Disposal flight journeyman, prepares to dispose of insurgent ordnance Sept 15. Airman Howes is one of six EOD Airmen forward deployed to FOB McHenry, where they are embedded with soldiers of the Army's 10th Mountain Division.

### **News Notes**

#### Continued from A1

Tracking Record Application (AFCITA). The clinic will also be giving out other immunizations to update Air Force members on any past-due immunizations. For more information on unit vaccinations or to be vaccinated, call Tech. Sgt. Walker or Staff Sgt. Frazier at 448-6275/76.

Legal assistance — The Woodring Law Center will not have walk-in legal assistance on Monday due to the ORE. The center will resume normal walk-in legal assistance on Wednesday. For emergencies, call the front desk during business hours at 449-1737.

Hawaii Top III Association meeting — The next meeting for the Hawaii Top 3 will be held at the Hickam Enlisted club on Wednesday at 3 p.m. The chapter meets on the first Wednesday of the month. For more information, call Master Sgt. Cardwell at 448-0920.

# Guard, Reserve chart new tactics course

By Master Sgt. Mike R. Smith National Guard Bureau

TUCSON, Ariz. (AFNS) - AirNational Guard and Air Force Reserve officials prepared the roadmap for weapons and tactics needs for the near and long term during a conference Oct. 20 through 24 in Tucson.

The annual Weapons and Tactic Conference began at the Davis-Monthan Air Force Base, Ariz., with opening remarks by Lt. Gen. David A. Deptula, Air Force deputy chief of staff for intelligence, surveillance and reconnaissance.

More than 1,000 weapons system specialists formed working groups at the Air National Guard Air Force Reserve Command Test Center and Davis-Monthan AFB to discuss and prioritize their requirements in funding, equipment and tactics.

"This is the premier opportunity for warfighters at the tactical level, who have been there and done that, to get together and chart a future course,"

said Col. Dan Bader, commander of the Air National Guard Air Force Reserve Command Test Center.

During the conference, an unmanned aircraft systems working group reviewed last year's agenda as well as UAS operational and developmental testing. Then their planning focused on current operations and the lessons learned in them.

"I want everyone to understand what our problems are, what our limitations are, what our manpower limitations are," said Maj. David Ward, an MQ-1 Predator weapons officer at March Air Reserve Base, Calif., who chaired the UAS working group. "This is what we take out of it, and I bring that over to the weapons system council to press at the O-6 level on up."

The Reserve components now have several Predator squadrons operating full-time combat air patrols overseas and are expanding to operate additional Predators as well as MQ-9 Reapers.

"We had seven (people) here the

first year, 13 last year, and this year we had 101," Major Ward said. "We'll need a bigger room next year."

The Air National Guard Air Force Reserve Command Test Center is a small, total Air Force team at the Arizona Air National Guard base in Tucson with a mission to increase the capability and survivability of Guard and Reserve warfighters and the lethality of airpower. The center is manned by Guard, Reserve and active-duty Air Force members and civilians. Additionally, nearly 50 percent of their team is civilian support contractors. Nearly all Airmen are combat experienced officers and weapons school or test pilot school graduates.

The team has reviewed, loaded and test-flown recent advances in radar warning receiver software and the Sniper and Lighting targeting pods for the F-16 Fighting Falcon and A-10 Thunderbolt II.

The weapons systems' add-ons soon became a program for all the Air Force A-10s and block-30/-40 F-16s,

U.S. Air Force photo by Master Sgt. Mike R. Smith

Col. Dan Bader (left) speaks with Guard and Reserve Airmen at the annual Weapons and Tactic Conference Oct. 21 at Tucson, Ariz. Colonel Bader is the commander of the Air National Guard Air Force Reserve Command Test Center.

thus, strengthening the warfighter's value in pushing weapon system improvements, Colonel Bader said.

For their efforts, the Air National Guard Air Force Reserve Command Test Center staff was awarded the Howard W. Leaf award by the Air Force Association this September as

the Air Force's top test and evaluation team for 2008.

"Nobody knows better what warfighters need than the people out there doing the job," said Capt. Dave Stilli, an operations officer for the Georgia Air Guard's 165th Air Support Operations Squadron.

### **NUCLEAR**, From A1 -

requirements or the size of our nuclear arsenal," Secretary Donley said.

To fortify current operations. develop personnel and sustain and modernize current capabilities within the nuclear forces, Air Force officials will undertake a series of action plans to address the root causes of the recent problems. The action plans implement approximately 100 recommendations grouped into a composite set of major actions that serve as the foundation of the roadmap. These major actions include:

Increase institutional focus

- Consolidate sustainment Materiel Command's Air Force
- Implement a centralized **Nuclear Surety Inspection** process and increase NSI over-
- Align strategic deterrent and nuclear operations-based education, training, career

development and force development actions.

- Implement a Global Deterrent Force approach for bomber operations that balances current global commitments with dedicated periods for personnel to focus on nuclear operations training and proficiency.
- Consolidate planning, programming, budgeting and execution of nuclear enterprise elements.
- Create Strategic Investment Plans that address long-term nuclear requirements, including those for cruise missiles, bombers, dualcapable aircraft and interconti-

nental ballistic missiles.

- Establish positive inventory control measures for nuclear weapons-related material.
- Create a coordinated, advocacy-based engagement strategy that enables thoughtful Air Force input to national and joint policy, strategy and planning processes.
- Present roadmap implementation results to oversight committees established by the secretary of defense.

The roadmap incorporates ongoing corrective actions, as well as new initiatives suggested by experts from inside and outside the Air Force. It pro-

vides the fundamental guidance to organize, train and equip the Air Force's nuclear forces to ensure effective nuclear deterrence and nuclear surety in an integrated and synchronized manner, Air Force

As a follow-on to the roadmap, an implementation plan is being developed to identify the appropriate steps and timeline required to stand up the new Global Strike Command. Included in the implementation plan will be details on the criteria to be used for identifying a location for the command headquarters and the

realignment of personnel and resources from under their current major command to the newly established AFGSC.

In the past year, Air Force officials identified and funded initiatives that were immediately executable. A total of \$84.7 million was funded in the areas of nuclear sustainment, security, training and facility projects. For fiscal year 2009, officials are identifying funds from within the current budget to continue implementation of nuclear enterprise initiatives and addressing emerging require-

#### structure, competing mission and oversight by establishing an Air Force Global Strike

Command, led by a lieutenant general, and a HAF strategic deterrence and nuclear integration staff office, to be known as A10. Both will focus on nuclear enterprise matters.

- functions under Air Force Nuclear Weapons Center.
- sight.

officials said.

ments with Congress.



### Theft of personal property

An active-duty E-4 assigned to the U.S. Navy reported theft of personal property from Bldg. 2096/Burger King parking lot. The case is currently under investigation.

### Damage to personal property

An active-duty E-9 assigned to PACAF reported damage of personal property from Bldg. 1002/HQ PACAF parking lot. The case is currently under investigation.

### Damage to personal property

A civilian assigned to the U.S. Navy reported damage of personal property from Bldg. 1/Kaena Point ECP. The case is currently under investigation.

#### DUI

A civilian was detained on Kuntz Avenue for operating a vehicle while under the influence of an intoxicant. The case is being forwarded to the Administrative Driver's License Revocation Office.

#### Citation total for the week

- 5 Civilian traffic citations 34 Moving traffic citations
- 5 Non-moving traffic
- citations
  6 Abandoned vehicle



### **EOD**, From A3

ble while the EOD team is in charge of neutralizing the roadside bomb.

"As a supervisor at home station, I try and make sure my Airmen are taken care of as far as their career goes, whether it's a college class, CDCs or whatever," Sergeant Hunter said. "I look out for them, keeping their morale up and making sure the deployment is a positive experience.

"The EOD community is

being taxed really hard with deployments," he said. "I'm glad, as a reservist, I can participate in relieving some of that stress on the EOD community. That's huge.

"As a team, I feel we have participated in the effort to eliminate the insurgent threat here in Iraq, and hopefully turn the country back over to the Iraqi people so they can run Iraq without the threat of violence against them."

### Mrs. Wolford helps spread the word



Kathy Wolford (center), wife of Col. Dean Wolford, 15th Airlift Wing vice commander — along with Hickam Rotary Club member Ernie Anderson (left) - hands out one of more than 100 student dictionaries distributed to 3rd graders at Hickam **Elementarly School last** Friday. The dictionaries were given out as part of an annual Rotary Club of Pearl Harbor project to improve reading ability and spark an interest in learning in general.

Photo by Jeff Nicolay

### **BASING**, From A1

capability.

On Oct. 15 and 16, senior representatives from Hickam and Pearl Harbor attended the second Implementation Review Conference at Lackland AFB. Mr. Wayne Arny, the Deputy Under Secretary of Defense for Installation and Environment chaired the conference; Maj. Gen. Del Eulberg, the Air Force Civil Engineer, represented the Air Force.

The conference included briefings from all joint bases, as well as functional briefings on civilian personnel, military personnel, information technology and real property. One issue in the civilian personnel arena is the potential loss of the Careers Program support to the Air Force civilians who will become Navy civilians. The Air Force is aware of this concern and is looking at possible solutions. Meanwhile, the IT functional expert described the challenges we will face in migrating large databases between Services where a common operating platform is not in place.

We still have questions that need resolution. OSD and HAF will be addressing definitions of airfield operations/aerial port services/port services, civilian personnel NSPS pay-pool strategies, O&M and MILCON funding transfers, and the transition of command authority between IOC and FOC, to name a few.

So, what is next? The Pearl/Hickam Memorandum of Agreement (MOA) is due to be sent to our senior leadership in early December for an initial review. The MOA is the "contract" we will make with Naval Station Pearl Harbor to agree on all the terms and details associated with transferring our

installation support resources (people, equipment, and money) to the Joint Base Commander.

The MOA workshop team from OSD will come to Oahu to provide final comments on our MOA in March. At that point we will begin the processing of formally staffing the MOA to the AF and Navy for signature. Initial Operational Capability (IOC) is scheduled for January 2010.

### **AROUND THE AIR FORCE**

#### Nellis Airmen begin 'War on Waste'

NELLIS AIR FORCE BASE, Nev. (AFNS) — The "War on Waste," a new Air Force Smart Operations for the 21st Century (AFSO 21) initiative, began at Nellis AFB, following an Enterprise Value Stream Analysis held here Oct. 6 to 8.

The Enterprise Value Stream Analysis, conducted by the 99th Air Base Wing Executive Council, aligned the wing commander's vision and mission with the Air Combat Command commander's initiative concerning the "War on Waste," said Senior Master Sgt. Glen Robinson, 99th ABW AFSO 21 officer.

The ACC commander, Gen. John Corley, signed "War on Waste" directions Aug. 8, establishing his intent and assigning Phase 1 tasks for headquarters ACC directorates,

numbered air forces, the United States Air Force Warfare Center and ACC wings.

The two types of tasks in Phase 1 are "enabling" and "performance." Enabling tasks establish capabilities and set the conditions to use AFSO 21 methods for increased performance across the command. Performance tasks focus organizations to reduce wasted time and demonstrate that staff and units are employing "lean" effectively, according to a memorandum for ACC AFSO 21 offices.

Phase 1 of the "War on Waste" focuses on reducing Airmen's wasted time by saving and/or redirecting five percent of Airmen's duty time.

Each phase of the "War on Waste" will have measurable goals for time saved and increased productivity. In the end, eliminating waste and increasing productivity should be as much a part of our culture as disciplined attention to detail

in our procedures, according to the directions for the "War on Waste."

Units will report their progress in the "War on Waste" at monthly ACC Executive Council meetings and will also submit their status to ACC AFSO 21 monthly.

### Vandenberg officials launch Delta II rocket

VANDENBERG AIR FORCE BASE, Calif. (AFNS)

Vandenberg Air Force Base officials successfully launched a Delta II rocket carrying the Thales Alenia-Space COSMO-SkyMed 3 satellite at 7:28 p.m. PDT Oct. 24 from Space Launch Complex-2 here.

The 30th Space Wing team supported the United Launch Alliance in preparing for the launch just six weeks after the successful launch of the GeoEye-1 satellite in September.

Normally Space Launch Complex-2 crews have three to four months to prepare for a launch.

The Delta II is an expendable launch, medium-lift vehicle. It carries civil and commercial payloads into low-earth, polar, geosynchronous transfer and stationary orbits.

The COSMO-SkyMed 3 satellite, entirely developed and produced in Italy, is an end-to-end Earth observation dual-use (civilian and military) system composed of four satellites and ground stations. The first two COSMO-SkyMed satellites were launched at Vandenberg AFB in June and December 2007.

Courtesy photo

A Delta II rocket successfully launches last Friday from the Space Launch Complex-2 at Vandenberg Air Force Base, Calif. The rocket t ook off carrying the Thales Alenia-Space COSMO-SkyMed 3 satellite.

### Into the wild, blue yonder ...



# **CES** participates in AF-wide EOD 'safety day'

By Hickam Kukini staff

Last Friday, members of Hickam's 15th Civil Engineer Squadron Explosive Ordance Disposal flight took part in the Air Force's first service-wide EOD safety day.

According to a memorandum sent by Maj. Gen. Mike Hostage, PACAF vice commander, the purpose of EOD Safety Day was to review how EOD does business — from standard operating procedures, tactics, techniques and procedures to the health of the EOD career field.

"Incidents where EOD oper-

ators were killed conducting counter-improvised explosive device operation across DoD reveal one constant: the need to get back to basics," the general said in the memorandum.

For Hickam's EOD flight, the day gave them more time to reflect on its mission, teamwork and training for deployments, according to Lt. Col. Dwayne E. Thomas, 15 CES EOD flight commander.

"This was the first EOD-wide safety day and the event has a special meaning for the 15 CES," he said. "Last year, we lost Senior Airman William Newman from an incident in Iraq — our building has been named in his honor."

The safety day was observed on Oct. 24 across the entire Air Force, and served as an opportunity for each EOD flight to take time to reflect on its successes, its losses and to make sure its Airmen maintained a firm grasp on the basics of defusing bombs and IEDs.

"The day focused on enhancing our already strong wingman concept, what support services are available from wing agencies, and specific safeties for explosives and related materials," said Colonel Thomas. "It's the goal of 15 CES/CED to

send highly trained, equipped and prepared Airmen into a high ops-tempo environment ... confident that they are prepared to meet the dangers they will face in the AOR."

Photo courtesy of 15 CES

Members of Hickam's
15th Civil Engineer
Squadron took part
in a service-wide EOD
safety day designed
to ensure Airmen have
the necessary skills
to defuse bombs
and IEDs in the AOR.

